Closing remarks



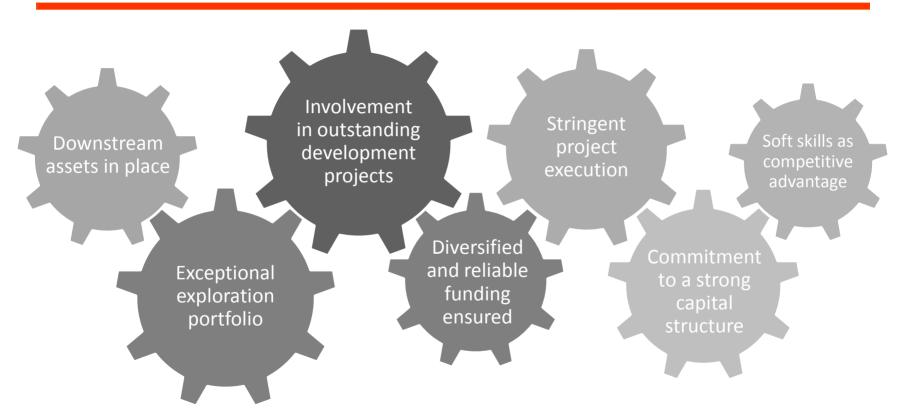
Manuel Ferreira De Oliveira Chief Executive Officer







Continuous value creation sustains increasing shareholder return





Delivering growth through exploration and production







Acronyms

| # | Number | HR | Human Resources |
|------------------|--|---------|--|
| \$ | United States dollar | IOC | International Oil Company |
| % | Percentage | IPO | Initial Public Offering |
| 2D | Two dimensional seismic | Kboepd | Thousand barrels of oil equivalent per day |
| 3D | Three dimensional seismic | Kbopd | Thousand barrels of oil per day |
| ANP | Brazilian agency for oil, natural gas and biofuels | Km | Kilometre |
| API gravity | American Petroleum Institute gravity | Km² | Square kilometre |
| ВВ | Benguela and Belize | LLI | Long Lead Item |
| BBLT | Benguela, Belize, Lobito, and Tomboco | LNG | Liquified Natural Gas |
| Bcm | Billion cubic metres | LT | Lobito Tomboco |
| Bln | Billion | M^3/d | Million cubic metre per day |
| Boe | Barrel of oil equivalent | Mln | Million |
| c. | Circa | MW | MegaWatt |
| CAGR | Compound Annual Growth Rate | NG | Natural Gas |
| CSEM | Control Source of Electromagnetic Method | NOC | National Oil Company |
| CO ₂ | Carbone Dioxide | p.p. | Percentage point |
| CPT | Compliant Piled Tower | R&M | Refining & Marketing |
| E&P | Exploration & Production | RCA | Replacement Cost adjusted |
| EPC | Engineering, Procurement and Construction | TL | Tômbua-Lândana |
| EWT | Extended Well Test | Ton | Tonne |
| FLNG | Floating Liquified Natural Gas | TS | Tômbua South |
| FPSO | Floating Production Storage Offloading | UOTE | Oil Transhipment Unit |
| G&P | Gas & Power | WAG | Water-alterning-gas |
| GWh | GigaWatt hour | WAT | Wax appearance temperature |
| H ₂ S | Hydrogen sulfide | WI | Working interest |
| HC | Hydrocarbon | YE | Year End |

^{4 |} Capital Markets Day - March 14th 2011



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