

# Risk Management Policy

## Context

Galp, as an integrated energy operator, is exposed to a range of risks associated with its dimension, the diversity of its business and its geographic dispersion, and therefore views risk (in terms of threat or opportunity) as a component inherent to its activity.

At Galp, risk management is a structured and ongoing process aimed at minimising the probability and impact of risk events, fostering a risk-aware culture, creating sustainable value for its stakeholders, and ensuring the protection of people, the environment, and assets.

## Company's Position

The risk management policy is supported by a set of regulations and a governance model that enable to:

- Implement a robust risk management model, in accordance with the best international practices, aligned with the COSO framework and the 3 lines of defense model.
- Ensure that all risks and opportunities are identified, assessed, mitigated (or seized the opportunities) and monitored at various levels of the Company, by multidisciplinary and complementary teams, ensuring an integrated and holistic view of risks aligned with the defined risk appetite.
- Integrate risk management into the strategic decision-making process and daily operations management, optimizing the risk/financial return relationship and ensuring risk-based decision-making.
- Monitor and anticipate potential changes in the internal and external context, assessing their impact on the Company's business.
- Ensure the definition of the Risk Appetite, limits, and tolerance, ensuring their alignment with the strategic guidelines outlined in the approved business plans.
- Foster a risk culture ensuring a risk management oriented to the creation and preservation of value.
- Communicate to stakeholders information about risks and opportunities and their respective risk management system, ensuring accuracy, clarity and transparency of the information provided.

## Final Statement

Aware of Risk Management importance to fulfil its strategic objectives, Galp is committed to ensuring that risks and opportunities are managed in accordance with the Company's risk appetite, within the framework of best corporate governance practices, and ensuring compliance with regulatory requirements.